Appendix G



Budget Book 2018/19





Budget Book 2018/19

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Council Tax



2017/18 2018/19 Movement £'000 £'000 £'000 **Employee Costs** 1 8.028 7.971 (57) 2 Premises 851 807 (45) 3 Supplies & Services 3,507 66 3,441 4 Transport 182 279 96 5 Contracts 4.108 136 4.244 Third Party Payments 6 20,202 20,202 (0)(289) 7 Income (27, 450)(27, 738)8 Charge to HRA (1, 138)(1, 106)32 Charge to Capital (407) 9 (227) 180 **Capital Financing Charges** (23) 10 Debt Management Costs 25 3 Interest Payable (Pooled Funds) 9 11 8 0 12 Interest Payable (CIFCo) 242 594 352 13 MRP 645 933 288 Investment Income 14 Pooled Funds (363) (421)(57) Interest Receivable (Cash Surplus) 15 (4) (8) (4)Interest Receivable (CIFCo) 16 (555) (1.064)(509)Transfers to Reserves 17 (a) New Homes Bonus (346) 1,212 866 18 (b) S31 Business Rates Grant 650 797 147 19 (c) Other 23 27 4 20 **Net Service Cost** 9,700 9,674 (26) 21 Transformation Fund - Staffing (NHB) (484) (50)434 22 Transfers from Reserves - earmarked (432) (432) 23 S31 Grant (147) (650) (797)24 New Homes Bonus to balance the budget (727)(866) (138)25 Deficit / (Surplus) on Collection fund (40) (12)28 Revenue Support Grant (RSG) - now included with Baseline business rates 26 (504)504 27 Baseline business rates (1,997)(2, 443)(446) 28 Business rates - growth/pooling benefit (109)(206)(97) Business rates - 17/18 collection fund deficit 29 371 371 30 Transition Grant 22 (22)31 Rural Services Delivery Grant - now included with Baseline business rates (182) 182 32 **Council Tax** (5,000)(5,214)(214) 33 **Total Funding** (9,715) (9,649) 67 34 Shortfall (Surplus) funding 25 40 (15)35 Transfer to / (from) reserve (25) (40) 15 --**Council Tax Base** (32, 489)(32, 822)(333) Council Tax for Band D Property 5.00

GENERAL FUND REVENUE BUDGET SUMMARY

153.86

(4,999)

158.86

(5,214)

(215)



GENERAL FUND BUDGET - Services and Activities Summary

Planning for Growth	Employee Costs	Premises Costs	Supplies & Services		Major Contracts	Third Party Payments	Income	Ne Expenditur
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'00
Growth and Sustainable Planning	923	0	242	20	0	0	(858)	32
Business Improvement	33	0	0	1	0	0	0	3
Strategic Planning	491 291	0 5	214 93	3 6	0	0	(36) (193)	67 20
Open for Business Heritage and Conservation	115	0	93 14	5	0	0	(193)	11
TOTAL	1,852	5	562	36	0	0	(1,106)	1,34
	Employee	Premises	Supplies &	Transport	Major	Third Party		N
Supported Living	Costs £'000	Costs £'000	Services £'000	Costs £'000	Contracts £'000	Payments £'000	Income £'000	Expenditu £'00
Private Sector Housing	62	0	22	4	0	0	(2)	8
Housing Options	52	0	0	0	0	0	0	5
Homelessness	225	38	104	6	0	0	(299)	7
TOTAL	339	38	125	10	0	0	(301)	21
			Supplies &			Third Party	_	N
Environment and Commercial Partnerships	Costs £'000	Costs £'000	Services £'000	Costs £'000	Contracts £'000	Payments £'000	Income £'000	Expenditu £'0
Building Control	361	3	10	21	0	0	(252)	14
Waste Services Food and Safety	220 240	66 0	644 9	7 9	1,915 0	0	(2,082) (11)	76 24
Food and Safety Leisure	240	54	9	9	228	0	(11)	1
Sustainable Environment	431	0	36	16	0	0	(5)	47
TOTAL	1,251	124	699	52	2,143	0	(2,452)	1,81
	Employee	Premises	Supplies &	Transport	Major	Third Party		N
Communities	Costs £'000	Costs £'000	Services £'000		Contracts £'000	Payments £'000	Income £'000	Expenditu £'0
Strong and Safe Communities	203	0	234	5	0	0	0	44
Countryside and Public Realm Policy and Strategy	214 97	281 0	347	8	732 0	0	(241) 0	1,34 1;
(Health and Well Being)	97	0	33	4	0	U	0	1.
TOTAL	514	281	613	17	732	0	(241)	1,91
	Employee	Premises	Supplies &	Transport	Major	Third Party		N
Customer Services	Costs	Costs	Services	Costs	Contracts	Payments		
Customer Services	£'000	£'000	Services £'000	Costs £'000	£'000	Payments £'000	£'000	£'0
Customer Services	£'000 430	£'000	£'000 41	Costs £'000 2	£'000 0	Payments £'000	£'000	£'0 4
Customer Services Business Improvement (Corporate)	£'000	£'000	£'000	Costs £'000	£'000	Payments £'000	£'000	£'0 47 12
Customer Services Business Improvement (Corporate) ICT	£'000 430 117	£'000 0 0	£'000 41 8	Costs £'000 2 1	£'000 0 0	Payments £'000 0	£'000 0 0	£'0 47 12 73
Customer Services Business Improvement (Corporate) ICT Communications	£'000 430 117 172	£'000 0 0	£'000 41 8 326	Costs £'000 2 1 0	£'000 0 233	Payments £'000 0 0 0	000 :3 0 0 0	£'0 47 12 73 1
Customer Services Business Improvement (Corporate) ICT Communications	£'000 430 117 172 112 831	000' 3 0 0 0 0	£'000 41 8 326 6 380	2 1 0 2 4	£'000 0 233 0 233	Payments £'000 0 0 0 0	£'000 0 0 0	£'0 47 12 73 11 11 1,44
Customer Services Business Improvement (Corporate) ICT Communications TOTAL	£'000 430 117 172 112 831 Employee Costs	£'000 0 0 0 0 Premises Costs	£'000 41 8 326 6 380 380 Supplies & Services	Costs £'000 2 1 0 0 4 Transport Costs	£'000 0 233 0 233 233 Contracts	Payments £'000 0 0 0 7 Third Party Payments	£'000 0 0 0 0	£'0 4; 12 7; 1 1 1,44 Expenditu
Customer Services Business Improvement (Corporate) ICT Communications TOTAL	£'000 430 117 172 112 831 Employee	£'000 0 0 0 Premises	£'000 41 8 326 6 380 Supplies &	Costs £'000 2 1 0 0 4 Transport	£'000 0 233 0 233 Major	Payments £'000 0 0 0 Third Party	£'000 0 0 0	£'0 4; 12 7; 1 1 1,44 Expenditu
Customer Services Business Improvement (Corporate) ICT Communications TOTAL Corporate Resources HR and Organisational Development	£'000 430 117 172 112 831 Employee Costs £'000 392	£'000 0 0 0 0 0 0 0 0 0 0 0 0	£'000 41 8 326 6 380 \$services £'000 25	Costs £'000 2 1 0 0 4 Transport Costs £'000 1	£'000 0 233 0 233 0 233 0 233 0 Contracts £'000 0	Payments £'000 0 0 0 Third Party Payments £'000 0	£'000 0 0 0 0 0 0 0 0 0 0 0 0 0	£'0 4: 12 7: 1 1 1,4 Expenditu £'0 4
Customer Services Business Improvement (Corporate) CT Communications TOTAL Corporate Resources HR and Organisational Development Financial Services	£'000 430 117 172 112 831 Employee Costs £'000	£'000 0 0 0 Premises £'000	£'000 41 8 326 6 380 380 Supplies & Services £'000	Costs £'000 2 1 0 0 4 Transport £'000	£'000 0 233 0 233 0 233 0 233 Contracts £'000	Payments £'000 0 0 0 Third Party Payments £'000	£'000 0 0 0 0 0	£'0 4; 1; 7; 1 1,4 5'0 £'0 4; 3'
Customer Services Business Improvement (Corporate) CT Communications TOTAL Corporate Resources HR and Organisational Development Financial Services Commissioning and Procurement Housing and Regeneration	£'000 430 117 172 112 831 Employee Costs £'000 392 936 126 126 101	£'000 0 0 Premises £'000 0 0 207 0 100	£'000 41 8 326 6 380 Supplies & Services £'000 25 184 3 150	Costs £'000 2 1 0 0 4 Transport Costs £'000 1 4 1 02	£'000 0 233 0 233 0 233 0 233 0 233 0 0 1,136 0 0 1,136 0 0	Payments £'000 0 0 0 0 7 hird Party Payments £'000 0 20,202 0 0 0	£'000 0 0 0 0 0 0 0 0 (22,354) 0 (353)	£'C 4' 1: 7: 7: 7: 7: 7: 7: 7: 1: 1: 1: £'C 4 3: 1: 1: 1: 1: 2: 1: 1: 2: 2: 1: 2: 2: 2: 2: 2: 2: 2: 2: 2: 2: 2: 2: 2:
Customer Services Business Improvement (Corporate) ICT Communications TOTAL Corporate Resources HR and Organisational Development Financial Services Commissioning and Procurement Housing and Regeneration Senior Leadership Team	£'000 430 117 172 112 831 Employee Costs £'000 392 936 126 126 101 545	£'000 0 0 0 Premises £'000 0 207 0 100 0 0	£'000 41 8 326 6 380 \$upplies & \$ervices £'000 25 184 3 50 33	Costs £'000 2 1 0 0 4 Transport Costs £'000 1 4 1 102 10	£'000 0 233 0 233 0 233 233 0 233 0 0 1,136 0 0 1,136 0 0 0 0 0	Payments £'000 0 0 0 0 0 0 0 0 0 0 20,202 0 0 0 0 0	£'000 0 0 0 0 0 0 0 0 (22,354) 0 (353) 0	£'0 4' 1' 7' 7' 1' 1.4' Εxpenditi £'0 4' 3' 1' 1' 1' 1' 5'
Customer Services Business Improvement (Corporate) CT Communications TOTAL Corporate Resources HR and Organisational Development Financial Services Commissioning and Procurement Housing and Regeneration Senior Leadership Team Property Services	£'000 430 117 172 112 831 Employee Costs £'000 392 936 126 126 101	£'000 0 0 Premises £'000 0 0 207 0 100	£'000 41 8 326 6 380 Supplies & Services £'000 25 184 3 150	Costs £'000 2 1 0 0 4 Transport Costs £'000 1 4 1 02	£'000 0 233 0 233 0 233 0 233 0 233 0 0 1,136 0 0 1,136 0 0	Payments £'000 0 0 0 0 0 0 7 0 7 0 0 20,202 0 0 0 0 0 0 0 0 0 0 0 0 0	£'000 0 0 0 0 0 1 ncome £'000 0 (22,354) 0 (353) 0 (549)	£'0 4: 1: 7: 7: 1: 1: 1: 4: 4: 4: 4: 3: 1: 1: 1: 1: 5: (;
Customer Services Business Improvement (Corporate) ICT Communications TOTAL Corporate Resources HR and Organisational Development Financial Services Commissioning and Procurement Housing and Regeneration Senior Leadership Team Property Services	€'000 430 117 172 112 831 Employee Costs £'000 392 936 126 101 545 389 2,488	£'000 0 0 Premises £'000 0 0 207 0 0 0 0 207 54 360	£'000 41 8 326 6 380 Supplies & Services £'000 25 184 3 3 150 33 45 442	Costs £'000 2 1 0 0 4 Transport Costs £'000 1 1 4 1 102 10 25 144	£'000 0 233 0 233 233 0 233 Contracts £'000 0 1,136 0 0 0 1,137	Payments £'000 0 0 0 7 1 1 1 1 1 1 2 0 2 0,202 0 0 0 0 0 0 0 0 0 0 0 0 0 0	£'000 0 0 0 0 0 0 0 0 (22,354) 0 (353) 0	£'0 4; 1; 7; 1; 1; 4; £'0 4; 4; 3; 1; 1; 1; 5; 5; (; 1,5;
Customer Services Business Improvement (Corporate) ICT Communications TOTAL Corporate Resources HR and Organisational Development Financial Services Commissioning and Procurement Housing and Regeneration Senior Leadership Team Property Services TOTAL	£'000 430 117 172 112 831 Employee Costs £'000 392 936 126 101 545 389 2,488 Employee Employee	£'000 0 <td>£'000 41 8 326 6 380 \$upplies & £'000 25 184 3 50 150 33 45 442 \$upplies &</td> <td>Costs £'000 2 1 0 0 4 Transport £'000 1 4 1 4 1 102 25 144 Transport</td> <td>£'000 0 233 0 233 233 0 233 0 233 0 0 1,136 0 0 1,136 0 0 1,137 1,137</td> <td>Payments £'000 0 0 0 0 0 0 0 20,202 0 0 0 0 0 0 0 0</td> <td>£'000 0 0 0 1 0 (22,354) 0 (353) 0 (549) (23,255)</td> <td>£'0 47 12 7; 12 1, 1, 44 33 2, 12 11 11 55 (1, 57 1, 57 1, 57</td>	£'000 41 8 326 6 380 \$upplies & £'000 25 184 3 50 150 33 45 442 \$upplies &	Costs £'000 2 1 0 0 4 Transport £'000 1 4 1 4 1 102 25 144 Transport	£'000 0 233 0 233 233 0 233 0 233 0 0 1,136 0 0 1,136 0 0 1,137 1,137	Payments £'000 0 0 0 0 0 0 0 20,202 0 0 0 0 0 0 0 0	£'000 0 0 0 1 0 (22,354) 0 (353) 0 (549) (23,255)	£'0 47 12 7; 12 1, 1, 44 33 2, 12 11 11 55 (1, 57 1, 57 1, 57
Customer Services Business Improvement (Corporate) CT Communications TOTAL Corporate Resources HR and Organisational Development Financial Services Commissioning and Procurement Housing and Regeneration Senior Leadership Team Property Services TOTAL	€'000 430 117 172 112 831 Employee Costs £'000 392 936 126 101 545 389 2,488	£'000 0 0 Premises £'000 0 0 207 0 0 0 0 207 54 360	£'000 41 8 326 6 380 Supplies & Services £'000 25 184 3 3 150 33 45 442	Costs £'000 2 1 0 0 4 Transport £'000 1 4 1 4 1 102 25 144 Transport	£'000 0 233 0 233 233 0 233 Contracts £'000 0 1,136 0 0 0 1,137	Payments £'000 0 0 0 0 0 0 0 20,202 0 0 0 0 0 0 0 0	£'000 0 0 0 1 0 (22,354) 0 (353) 0 (549) (23,255)	£'C 4' 1: 7; 1; 1; 1; 4 3 3 1: 1: 1: 5; ((1,5) 1; 5 1; 5 1; 5 1; 5
Customer Services Business Improvement (Corporate) ICT Communications TOTAL Corporate Resources HR and Organisational Development Financial Services Commissioning and Procurement Housing and Regeneration Senior Leadership Team Property Services TOTAL Law and Governance Information Management	£'000 430 117 172 112 831 Employee Costs £'000 392 936 126 101 545 389 2,488 Employee Costs £'000 177	€'000 0 0 0 Premises €'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 54 0 0 54 0 0 0 54 0 0 0 0	£'000 41 8 326 6 380 \$upplies & \$ervices £'000 25 184 3 150 33 3 45 442 \$upplies & \$ervices £'000 442 \$upplies & 33 3 45 25 184 3 150 33 3 45 25 25 25 25 25 25 25 25 25 25 25 25 25	Costs £'000 2 1 0 0 4 Transport £'000 1 4 1 4 1 102 25 144 Transport Costs £'000 0 0	£'000 0 233 0 233 0 233 0 1 233 0 0 1,136 0 0 0 1,136 0 0 1,136 0 0 1 1 1,137 1,137 0 0 0 0 0 0 0 0 0 0 0 0 0 233 0 0 233 0 0 233 0 0 233 0 0 233 0 0 233 0 0 233 0 2 2 3 2 2 3 2 2 3 2 2 3 2 2 2 3 2 2 3 2 2 3 2 2 3 2 2 3 2 2 3 2 2 3 2 2 3 2 2 3 2 2 3 2 2 3 2 2 3 2 2 3 2 3 2 2 3 2 2 3 2 3 2 3 2 3 2 2 3 2 3 2 2 2 3 2	Payments £'000 0 0 0 0 0 0 0 20,202 0 0 0 0 20,202 0 0 0 0	£'000 0 0 0 1 1ncome £'000 (22,354) 0 (353) 0 (353) 0 (549) (23,255) 1 1ncome £'000 (220)	£'C 4' 1': 7' 1 1 1,4' Expenditu £'C 4 3 3 1': 1' 1' 5'; ((((
Customer Services Business Improvement (Corporate) ICT Communications TOTAL Corporate Resources HR and Organisational Development Financial Services Commissioning and Procurement Housing and Regeneration Senior Leadership Team Property Services TOTAL Law and Governance Information Management Internal Audit	€'000 430 117 172 112 831 Employee Costs £'000 392 936 126 101 545 389 2,488 Employee Costs £'000 177 82	€'000 0 0 Premises €'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	£'000 41 8 326 6 380 Supplies & 5'000 25 184 3 150 33 45 442 Supplies & Services £'000 28 1	Costs £'000 2 1 0 0 4 Transport Costs £'000 1 4 1 102 25 144 Transport Costs £'000	£'000 0 233 0 233 233 0 233 0 0 1,136 0 0 1,136 0 0 1,136 0 1,137 1,137 Major Contracts £'000	Payments £'000 0 0 0 0 0 0 0 20,202 0 0 0 0 0 0 0 0	£'000 0 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	£'C 4' 1: 7: 7: 1: 1: 1: 4 3 3: 1: 1: 1: 5: (4 4 3 3: 1: 1: 5: (1: 5: 5: (1: 5: 5: (1: 5: 5: (1: 1: 1: 1: 1: 1: 1: 1: 1: 1: 1: 1: 1:
Customer Services Business Improvement (Corporate) ICT Communications TOTAL Corporate Resources HR and Organisational Development Financial Services Commissioning and Procurement Housing and Regeneration Senior Leadership Team Property Services TOTAL Law and Governance Information Management Internal Audit Democratic Services	£'000 430 117 172 112 831 Employee Costs £'000 392 936 126 101 545 389 2,488 Employee Costs £'000 177	€'000 0 0 0 Premises €'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 54 0 0 0 0	£'000 41 8 326 6 380 \$upplies & \$ervices £'000 25 184 3 150 33 3 45 442 \$upplies & \$ervices £'000 442 \$upplies & 33 3 45 25 184 3 150 33 3 45 25 25 25 25 25 25 25 25 25 25 25 25 25	Costs £'000 2 1 0 0 4 Transport Costs £'000 1 4 1 0 2 5 144 Transport Costs £'000 0 0	£'000 0 233 0 233 Contracts £'000 0 1,136 0 0 1,136 0 0 1 1,137 Contracts £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Payments £'000 0 0 0 0 0 0 0 20,202 0 0 0 0 20,202 0 0 0 0	£'000 0 0 0 1 1ncome £'000 (22,354) 0 (353) 0 (353) 0 (549) (23,255) 1 1ncome £'000 (220)	£'0 4: 1: 7: 7: 1: 7: 7: 7: 7: 1: 1: 5: 6: 1: 5: 6: 1: 5: 7: 7: 7: 7: 7: 7: 7: 7: 7: 7: 7: 7: 7:
Customer Services Business Improvement (Corporate) ICT Communications TOTAL Corporate Resources HR and Organisational Development Financial Services Commissioning and Procurement Housing and Regeneration Senior Leadership Team Property Services TOTAL Law and Governance Information Management Intermal Audit Democratic Services Shared Legal Services	€'000 430 117 172 112 831 Employee Costs £'000 392 936 126 101 545 389 2,488 Employee Costs £'000 177 125 172 172 172 172 172 172 172 172	€'000 0 0 Premises €'000 0 0 0 0 0 0 0 0 0 0 0 0	£'000 41 8 326 6 380 Supplies & Services £'000 25 184 3 150 33 45 442 \$upplies & Services £'000 442 \$upplies & Services 184 3 150 33 45 25 184 4 42 8 8 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	Costs £'000 2 1 0 0 4 Transport Costs £'000 1 4 1 0 25 144 Transport Costs £'000 0 0 0 14	£'000 0 233 0 233 Contracts £'000 0 1,136 0 0 0 1,137 1,137 Major Contracts £'000	Payments £'000 0 0 0 0 0 0 0 20,202 0 0 0 0 0 0 0 0	£'000 0 0 0 0 0 (22,354) 0 (22,354) 0 (353) 0 (353) 0 (353) 0 (353) 0 (549) (23,255) 0 (23,255) 0 (22,000) (22,000) 0 (22,000) (22,	£'C 4' 1: 7; 1; 1; 1; 4 3 3; 1; 1; 5; 6; (1,5 5; 5; 3;
Customer Services Business Improvement (Corporate) CT Communications TOTAL Corporate Resources HR and Organisational Development Financial Services Commissioning and Procurement Housing and Regeneration Senior Leadership Team Property Services TOTAL Law and Governance Information Management Internal Audit Democratic Services Shared Legal Services	€'000 430 117 172 112 831 Employee Costs £'000 392 936 126 101 545 389 2,488 Employee Costs £'000 177 82 158 206 624	£'000 0 0 0 0 0 Premises £'000 0 00	£'000 41 8 326 6 380 Supplies & £'000 25 184 3 150 33 3 45 442 8 Services £'000 28 1 358 236	Costs £'000 2 1 0 0 4 Transport Costs £'000 1 4 1 02 5 144 Transport Costs £'000 0 1 4 0 0 1 4 0 5 5 1 000	£'000 0 233 0 233 0 233 0 1,136 0 0 1,136 0 0 1,136 0 0 1 1,137 0 1,137 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Payments £'000 0 0 7 1 1 1 1 1 1 1 2 0,202 0 0 0 2 0,202 0 0 0 0 2 0,202 0 0 0 2 0,202 0 0 0 0	£'000 0 0 0 0 0 0 0 (22,354) 0 (22,355) (23,255) (23,255) (23,255) (23,255) 0 (249) (23,255) 0 (249) 0 (249) 0 (24) 0 (25) 0 (22) 0 (20) 0 (22) 0 (20) 0 (22) 0 (20) 0 (23,255) (20) (20) (20) (20) (20) (20) (20) (20	£'0 4'; 1'; 7'; 1,4' Expenditt £'0 4' 4' 3'; 1'; 1'; 5; 5'; ('; 5'; 5'; 5'; 3'; 3'; 3'; 3'; 3'; 5'; 1'; 1'; 1'; 1'; 1'; 1'; 1'; 1'; 1'; 1
Customer Services Business Improvement (Corporate) CT Communications TOTAL Corporate Resources HR and Organisational Development Financial Services Commissioning and Procurement Housing and Regeneration Senior Leadership Team Property Services TOTAL Law and Governance Information Management Internal Audit Democratic Services Shared Legal Services TOTAL	£'000 430 117 117 117 112 831 Employee Costs £'000 392 936 126 101 545 389 2,488 Employee Costs £'000 177 82 158 206 Employee Costs 206 Employee Costs	£'000 0 0 0 0 0 0 0 0 0 0 0 0 00 00 00 00 00 00 54 360 Premises Costs 0 0 0 0 0 0 0 0 0 0 0 0	£'000 41 8 326 6 380 Supplies & Services £'000 25 184 3 150 33 3 45 442 442 Supplies & Services £'000 28 1 358 236 623 Supplies &	Costs £'000 2 1 0 0 7 Transport £'000 1 4 1 1 4 1 102 25 144 7 Transport Costs £'000 0 0 1 4 4 1 0 25 1 0 1 0 25 1 144 7 Transport 25 1 1 0 0 0 7 1 1 1 0 0 0 7 1 1 1 1 1 0 1 1 1 1	£'000 0 233 0 233 0 233 0 1 3 3 5 000 0 1,136 0 0 0 1,136 0 0 1 1,137 1,137 1,137 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Payments £'000 0 0 0 0 0 0 0 20,202 0 0 0 0 20,202 0 0 0 0	£'000 0 0 0 1 1ncome £'000 (22,354) 0 (23,255) (£'C 4' 1: 7,7 1 1,4' Expenditu £'C 4 3 3 1: 1,5' 5; 5; 5; 3 3 9,9 1 Expenditu
Customer Services Business Improvement (Corporate) ICT Communications TOTAL Corporate Resources HR and Organisational Development Financial Services Commissioning and Procurement Housing and Regeneration Senior Leadership Team Property Services TOTAL Law and Governance Information Management Internal Audit Democratic Services Shared Legal Services TOTAL BMS Invest	£'000 430 117 117 117 112 831 Employee Costs £'000 392 936 126 101 545 389 2,488 Employee Costs £'000 177 82 158 206 624 Employee Costs £'000	€'000 0 0 0 Premises €'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	£'000 41 8 326 6 380 Supplies & Services £'000 25 184 3 150 33 45 442 Supplies & Services £'000 28 1 358 236 623 Supplies & Services £'000	Costs £'000 2 1 0 0 4 Transport Costs £'000 1 4 1 0 25 1 44 1 0 25 1 44 1 0 25 1 44 1 0 25 1 44 1 0 25 1 44 1 102 105 2 5 000 14 1 0 5 5 000 15 15 Transport Costs £'000 0	£'000 0 233 0 233 5'000 1,136 0 0 1,136 0 0 1,137 1,137 Contracts £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Payments £'000 0 0 0 0 0 0 0 20,202 0 0 0 0 20,202 0 0 0 0	£'000 0 0 0 0 (22,354) 0 (23,255) (23,2	£'0 4'; 1'; 7'; 1'; 1,4' Expenditt £'0 4' 4' 3'; 1'; 1'; 1'; 1'; 1'; 1'; 1'; 1'; 1'; 1
Customer Services Business Improvement (Corporate) ICT Communications TOTAL Corporate Resources HR and Organisational Development Financial Services Commissioning and Procurement Housing and Regeneration Senior Leadership Team Property Services TOTAL Law and Governance Information Management Internal Audit Democratic Services Shared Legal Services TOTAL BMS Invest BMS Invest	€'000 430 117 172 112 831 Employee Costs £'000 392 936 126 101 545 389 2,488 Employee Costs £'000 177 82 158 206 624 Employee Costs £'000 177 82 158 206	£'000 0	£'000 41 8 326 6 380 Supplies & 5'000 25 184 3 150 33 45 442 Supplies & Services £'000 28 1 358 236 623 Supplies & Services £'000	Costs £'000 2 1 0 0 7 Transport Costs £'000 1 4 1 0 25 1 4 1 0 25 1 4 4 1 0 25 1 4 4 1 0 25 1 4 4 1 0 0 25 1 4 4 1 0 0 0 7 7 7 8 9 000 1 4 1 0 0 0 7 7 8 9 000 7 8 9 000 7 8 9 000 7 8 9 000 7 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	€'000 0 233 0 233 0 1 3 3 0 0 0 1,136 0 0 0 1,136 0 0 0 1 1,137 0 0 1 1,137 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Payments £'000 0 0 0 0 0 0 0 0 20,202 0 0 0 0 20,202 0 0 0 0	£'000 0 0 0 (22,354) 0 (23,255) (23,255	£'0 47 12 73 11 1,44 Expenditu £'0 41 33 10 52 (3 1,51 1,51 (3 1,51 52 33 (2 33 92 52 33 92 52 33 92 52 33 6 52 33 6 52 33 6 52 33 6 52 33 6 52 33 6 52 33 6 6 6 6 7 6 7 7
Customer Services Business Improvement (Corporate) ICT Communications TOTAL Corporate Resources HR and Organisational Development Financial Services Commissioning and Procurement Housing and Regeneration Senior Leadership Team Property Services TOTAL Law and Governance Information Management Internal Audit Democratic Services Shared Legal Services TOTAL BMS Invest BMS Invest	£'000 430 117 117 117 112 831 Employee Costs £'000 392 936 126 101 545 389 2,488 Employee Costs £'000 177 82 158 206 624 Employee Costs £'000	€'000 0 0 0 Premises €'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	£'000 41 8 326 6 380 Supplies & Services £'000 25 184 3 150 33 45 442 Supplies & Services £'000 28 1 358 236 623 Supplies & Services £'000	Costs £'000 2 1 0 0 4 Transport Costs £'000 1 4 1 0 25 1 44 1 0 25 1 44 1 0 25 1 44 1 0 25 1 44 1 0 25 1 44 1 102 105 2 5 000 14 1 0 5 5 000 15 15 Transport Costs £'000 0	£'000 0 233 0 233 5'000 1,136 0 0 1,136 0 0 1,137 1,137 Contracts £'000 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Payments £'000 0 0 0 0 0 0 0 20,202 0 0 0 0 20,202 0 0 0 0	£'000 0 0 0 0 (22,354) 0 (23,255) (23,2	£'0 47 12 73 11 1,44 Expenditu £'0 41 33 10 52 (3 1,51 1,51 (3 1,51 52 33 (2 33 92 52 33 92 52 33 92 52 33 6 52 33 6 52 33 6 52 33 6 52 33 6 52 33 6 52 33 6 6 6 6 7 6 7 7
Customer Services Customer Services Business Improvement (Corporate) ICT Communications TOTAL Corporate Resources HR and Organisational Development Financial Services Commissioning and Procurement Housing and Regeneration Senior Leadership Team Property Services TOTAL Lumbreat Information Management Internal Audit Democratic Services Shared Legal Services TOTAL BMS Invest TOTAL TOTAL TOTAL	€'000 430 117 172 112 831 Employee Costs £'000 392 936 126 101 545 389 2,488 Employee Costs £'000 177 82 158 206 624 Employee Costs £'000 177 82 158 206	£'000 0	£'000 41 8 326 6 380 Supplies & 5'000 25 184 3 150 33 45 442 Supplies & Services £'000 28 1 358 236 623 Supplies & Services £'000 28 1 358 236	Costs £'000 2 1 0 0 7 Transport Costs £'000 1 4 1 0 25 1 4 1 0 25 1 4 4 1 0 25 1 4 4 1 0 25 1 4 4 1 0 0 25 1 4 4 1 0 0 0 7 7 7 8 9 000 1 4 1 0 0 0 7 7 8 9 000 7 8 9 000 7 8 9 000 7 8 9 000 7 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	€'000 0 233 0 233 0 1 3 3 0 0 0 1,136 0 0 0 1,136 0 0 0 1 1,137 0 0 1 1,137 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Payments £'000 0 0 0 0 0 0 0 20,202 0 0 0 0 0 0 0 0	£'000 0 0 0 (22,354) 0 (23,255) (23,255	Expenditu £'00 47 12 73 11 1,44 N Expenditu £'00 41 31 13 10 05 8 (3 1,51 N Expenditu £'00 (1 8 52 33 92 N Expenditu £'00 8 52 33 92 92 8 8 8 8 8 8 8 8 9,27



GENERAL FUND BUDGET - Planning for Growth

	Employee	Premises	Supplies &	Transport	Major	Third Party		Net
Growth and Sustainable Planning	Costs £'000	Costs £'000	Services £'000	Costs £'000	Contracts £'000	Payments £'000	Income £'000	Expenditure £'000
Development Management	923	0	143	20	0	0	(758)	327
Development Management - Appeals	0	0	88	0	0	0	0	88
Development Management - pre application	0	0	12	0	0	0	(100)	(88)
	923	0	242	20	0	0	(858)	327

Business Improvement	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000			Third Party Payments £'000	Income £'000	Net Expenditure £'000
Business Improvement	33	0	0	1	0	0	0	34
	33	0	0	1	0	0	0	34

Strategic Planning	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000			Third Party Payments £'000	Income £'000	Net Expenditure £'000
Infrastructure Team - CIL	54	0	0	0	0	0	(11)	43
Strategic Planning General	0	0	1	0	0	0	0	1
Development Policy and Local Plans	330	0	76	1	0	0	0	408
Local Plans	0	0	34	0	0	0	0	34
Social Housing	97	0	5	1	0	0	(25)	79
Housing Enabling	10	0	95	0	0	0	0	105
Housing Strategy	0	0	3	0	0	0	0	3
	491	0	214	3	0	0	(36)	672

Open for Business	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000		Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Alcohol, Entertainments and Late Night Refreshment	43	0	8	0	0	0	(78)	(26)
Economic Development	115	0	25	5	0	0	0	144
Economic Development - additional capacity (Transformation Funded)	26	0	0	0	0	0	0	26
Gambling and Small Lotteries	5	0	0	1	0	0	(8)	(2)
Lavenham Tourist Information Centre	64	5	13	0	0	0	(24)	57
Other Licences	4	0	0	0	0	0	0	4
Taxi and Private Hire Licensing	35	0	13	0	0	0	(79)	(32
Tourism General	0	0	35	0	0	0	(5)	30
	291	5	93	6	0	0	(193)	202
Heritage and Conservation								
Conservation	115	0	1	5	0	0	0	122
Neighbourhood Plans	0	0	13	0	0	0	(20)	(7
	115	0	14	5	0	0	(20)	114
TOTAL	1,852	5	562	36	0	0	(1,106)	1,349



GENERAL FUND BUDGET - Supported Living

Private Sector Housing	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000			Third Party Payments £'000	Income £'000	Net Expenditure £'000
Housing Standards	62	0	0	4	0	0	0	67
Home Improvement Agency	0	0	16	0	0	0	0	16
Other Housing Matters	0	0	5	0	0	0	0	5
Other Housing Services	0	0	0	0	0	0	(2)	(2)
	62	0	22	4	0	0	(2)	86

Housing Options	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	-		Third Party Payments £'000	Income £'000	Net Expenditure £'000
Housing Options	52	0	0	0	0	0	0	52
	52	0	0	0	0	0	0	52

	Employee	Premises	Supplies &	Transport	Major	Third Party		Net
Homelessness	Costs £'000	Costs £'000	Services £'000	Costs £'000	Contracts £'000	Payments £'000	Income £'000	Expenditure £'000
Homelessness Private Sector	13	18	95	3	0	0	(78)	50
Rent Deposit Scheme	0	20	9	3	0	0	(30)	2
Homeless Prevention Fund	212	0	0	0	0	0	0	212
Flexi Homeless Support Grant	0	0	0	0	0	0	(131)	(131)
New Burdens Grant	0	0	0	0	0	0	(60)	(60)
	225	38	104	6	0	0	(299)	74



GENERAL FUND BUDGET - Environment and Commercial Partnerships

Building Control	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	•	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Commercial Income	0	0	2	0	0	0	(6)	0
Building Regulations: chargeable service	250	0	4	14	0	0	(234)	34
Building Regulations: non-chargeable service	57	0	0	3	0	0	0	60
Building Regulations: other activities	35	0	1	2	0	0	0	38
Dangerous Structures	0	0	0	0	0	0	(0)	(0)
Street Naming and Numbering	20	3	3	1	0	0	(12)	15
	361	3	10	21	0	0	(252)	147

Waste Services	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	•		Third Party Payments £'000	Income £'000	Net Expenditure £'000
Creeting Rd Depot	0	37	8	0	0	0	0	45
Chilton Depot	0	29	0	0	0	0	(2)	27
Joint Waste Contract	0	0	10	5	0	0	0	15
Domestic Waste	137	0	195	1	1,401	0	(392)	1,342
Bring Sites	11	0	53	0	0	0	(137)	(72)
Trade Waste	16	0	244	0	155	0	(576)	(161)
Garden Waste	55	0	134	0	359	0	(976)	(427)
	220	66	644	7	1,915	0	(2,082)	769

Food & Safety	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	•	Major Contracts £'000		Income £'000	Net Expenditure £'000
Food and Safety (General)	240	0	2	9	0	0	(1)	249
Food Hygiene Courses	0	0	0	0	0	0	(0)	(0)
Animal Welfare Licensing	0	0	1	0	0	0	(6)	(5)
Health and Safety Regulation	0	0	0	0	0	0	(0)	(0)
Food Safety	0	0	1	0	0	0	0	1
Water Sampling	0	0	3	0	0	0	(3)	(0)
Land Drainage	0	0	2	0	0	0	0	2
	240	0	9	9	0	0	(11)	247

Leisure	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000		Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Hadleigh Pool	0	20	0	0	68	0	(45)	44
Kingfisher Leisure Centre	0	34	0	0	129	0	(27)	136
New Hadleigh Pool & Leisure	0	0	0	0	31	0	(31)	0
	0	54	0	0	228	0	(102)	180

Sustainable Environment	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000		•	Income £'000	Ne Expenditure £'000
Planning Enforcement	153	0	6	6	0	0	0	165
Environmental Protection	275	0	13	10	0	0	(5)	293
Abandoned Vehicles	0	0	1	0	0	0	0	1
Other Public Health Matters	0	0	2	0	0	0	0	2
Climate Change and Sustainability	0	0	6	0	0	0	0	6
Dog Control	0	0	7	0	0	0	0	7
Planning Monitoring and Enforcement Officer (Transformation Funded)	3	0	0	0	0	0	0	3
	431	0	36	16	0	0	(5)	477
TOTAL	1,251	124	699	52	2,143	0	(2,452)	1,82



GENERAL FUND BUDGET - Communities

Strong and Safe Communities	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	-	Major Contracts £'000	Third Party Payments £'000	Income £'000	Ne Expenditure £'000
The Arts	22	0	8	1	0	0	0	30
Community Achievement Awards	0	0	3	0	0	0	0	3
Community Development	92	0	1	3	0	0	0	97
Grants and Contributions	33	0	172	1	0	0	0	206
Civil Protection and Emergency Planning	0	0	24	0	0	0	0	24
Community Safety-General	56	0	26	1	0	0	0	82
Village of the Year	0	0	1	0	0	0	0	1
	203	0	234	5	0	0	0	442

Countryside and Public Realm	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000		Third Party Payments £'000	Income £'000	Ne Expenditure £'000
Comm Development - Countryside	28	0	0	0	0	0	0	28
Footpaths	22	0	2	1	0	0	(9)	16
Nayland Sports and Burial Ground	0	0	0	0	2	0	0	2
Public Conveniences	0	58	20	0	34	0	0	112
Street and Major Road Cleansing	6	0	67	1	382	0	(37)	419
Open Spaces	102	0	141	2	298	0	(38)	506
Public Tree Programme	47	22	0	4	0	0	0	73
Car Parks General	8	24	10	0	3	0	(22)	24
Pin Mill Car Park	0	1	8	0	0	0	(12)	(3
Hadleigh car Parks	0	28	21	0	4	0	(24)	29
Sudbury Car Parks	0	148	41	0	8	0	(100)	97
The Greenways Project	0	0	6	0	0	0	0	6
AONB Contribution	0	0	32	0	0	0	0	32
	214	281	347	8	732	0	(241)	1,341

Policy and Strategy (Health & Well Being)	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	•	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Policy and Strategy (Health and Well Being)	97	0	33	4	0	0	0	134
	97	0	33	4	0	0	0	134
TOTAL	514	281	613	17	732	0	(241)	1,916



GENERAL FUND BUDGET - Customer Services

Public Access	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000		Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Customer Services	430	0	41	2	0	0	0	474
	430	0	41	2	0	0	0	474
Business Improvement Corporate	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000		Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Business Improvement Corporate	117	0	8	1	0	0	0	125
	117	0	8	1	0	0	0	125
	Employee	Premises	Supplies &	Transport	Major	Third Party		Ne
ICT	Costs £'000	Costs £'000	Services £'000	Costs £'000	Contracts £'000	Payments £'000	Income £'000	Expenditure £'000
ICT	172	0	326	0	233	0	0	730
	172	0	326	0	233	0	0	730
	Employee	Premises	Supplies &		Major	Third Party		Ne
Communications	Costs £'000	Costs £'000	Services £'000	Costs £'000	Contracts £'000	Payments £'000	Income £'000	Expenditure £'000
Communications	112	0	6	0	0	0	0	118
	112	0	6	0	0	0	0	118

TOTAL	831	0	380	4	233	0	0	1,447

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GENERAL FUND BUDGET - Corporate Resources

HR and Organisational Development	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000		Major Contracts £'000	Third Party Payments £'000	Income £'000	Ne Expenditure £'000
HR & Organisational Development	337	0	23	1	0	0	0	361
Health & Safety	55	0	2	0	0	0	0	57
	392	0	25	1	0	0	0	418
Financial Services	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000		Major Contracts £'000	Third Party Payments £'000	Income £'000	Ne Expenditure £'000
Financial Resources	387	0	35	4	0	0	0	426
Treasury Management	0	0	16	0	0	0	0	16
Bank Charges	0	0	60	0	0	0	0	60
External Audit	0	0	59	0	0	0	0	59
Insurance Premiums	127	93	12	1	0	0	0	233
Pay Inflation and Increment Costs	(186)	0	0	0	0	0	0	(186
Early Retirement Pension Direct Charges	38	0	0	0	0	0	0	38
Rent Allowances	0	0	0	0	0	11,453	(11,517)	(64
Rent Rebates to HRA Dwellings	0	0	0	0	0	8,749	(8,859)	(110
Council Tax Collection	0	0	2	0	0	0	(177)	(17
NNDR Collection	0	0	0	0	0	0	(138)	(138
Shared Revenues Partnership	0	0	0	0	1,136	0	0	1,13
Contingencies/Savings Adjustments	(60)	0	0	0	0	0	0	(60
Unapportionable Central Overheads	629	114	0	0	0	0	0	74
New Homes Bonus	0	0	0	0	0	0	(866)	(86)
S31 Business Rates Grant	0	0	0	0	0	0	(797)	(79)
	936	207	184	4	1.136	20.202	(22.354)	315

Commissioning and Procurement	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	Major Contracts £'000	Third Party Payments £'000	Income £'000	Ne Expenditur £'00
Commissioning and Procurement	126	0	1	1	0	0	0	128
Central Stationery and Equipment	0	0	2	0	0	0	0	2
	126	0	3	1	0	0	0	130
	Employee	Premises	Supplies &	Transport	Major	Third Party		Ne
Asset Regeneration	Costs £'000	Costs £'000	Services £'000	Costs £'000	Contracts £'000	Payments £'000	Income £'000	Expenditur £'00
Asset Utilisation	101	2	4	1	0	0	0	10
Maximation Harris	0	11	5	0	0	0	(23)	(
Navigation House				-	0	0	(329)	(30
	0	16	5	0	0	0		
Navigation House Borehamgate Shopping Centre Angel Court, Hadleigh	0 0	16 5	5 0	0	0	0	0	
Borehamgate Shopping Centre	0 0 0		-	-	0	-		27
Borehamgate Shopping Centre Angel Court, Hadleigh	0	5	0	0	0	0	0	27 1
Borehamgate Shopping Centre Angel Court, Hadleigh Endeavour House HQ	0	5	0 136	0 101	0	0	0 0	

Senior Leadership Team	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000		Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Senior Leadership Team	527	0	33	10	0	0	0	571
Corporate Management	18	0	0	0	0	0	0	18
	545	0	33	10	0	0	0	589

Property Services	Employee Costs	Premises Costs	Supplies & Services		Major Contracts	Third Party	Incomo	N
Property Services	£'000	£'000	£'000	£'000	£'000	Payments £'000	Income £'000	Expenditu £'0
Asset Management	46	0	7	0	0	0	0	5
ndustrial Estates	0	1	0	0	1	0	(69)	(6
Belle Vue House	0	29	0	0	0	0	0	2
Hadleigh Market	0	1	0	0	0	0	(2)	
Wenham Depot	0	4	0	0	0	0	0	
Calais Street Depot	0	2	0	0	0	0	0	
PV Panels	0	16	23	0	0	0	(478)	(4
Capital Projects Tech Staff	329	0	0	25	0	0	0	3
Community Safety-CCTV	13	1	15	0	0	0	0	
	389	54	45	25	1	0	(549)	(
TOTAL	2,488	360	442	144	1,137	20,202	(23,255)	1,5



GENERAL FUND BUDGET - Law and Governance

Information Management	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000	-	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Information Management Land Charges	177 0	0 0	5 23	0 0	0 0	0 0	0 (220)	183 (197)
	177	0	28	0	0	0	(220)	(14)
Internal Audit	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	Transport Costs £'000		Third Party Payments £'000	Income £'000	Net Expenditure £'000
Internal Audit	82	0	1	0	0	0	0	83
	82	0	1	0	0	0	0	83

Democratic Services	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	-	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Electoral Registration	0	0	50	0	0	0	(2)	48
Elections	61	0	0	0	0	0	0	61
Governance	200	0	3	0	0	0	(0)	203
Cost of Democracy	(167)	0	228	14	0	0	(2)	73
Central Postal Services	65	0	51	0	0	0	0	116
Central Printing	0	0	27	0	0	0	(3)	24
	158	0	358	14	0	0	(7)	524

Shared Legal Services	Employee Costs £'000	Premises Costs £'000	Supplies & Services £'000	•	Major Contracts £'000	Third Party Payments £'000	Income £'000	Net Expenditure £'000
Shared Legal Services	206	0	236	0	0	0	(105)	338
	206	0	236	0	0	0	(105)	338
TOTAL	624	0	623	15	0	0	(332)	929





GENERAL FUND BUDGET - BMS Invest

	Employee		••			Third Party		Ne
BMS Invest	Costs £'000	Costs £'000	Services £'000	Costs £'000	Contracts £'000	Payments £'000	Income £'000	Expenditure £'000
BMS Invest	71	0	62	1	0	0	(51)	82
	71	0	62	1	0	0	(51)	82
TOTAL	71	0	62	1	0	0	(51)	82



HOUSING REVENUE ACCOUNT 2017/18

	2017/18	2018/19
Income	£'000	£'000
Dwelling Rent and Other Income	(16,759)	(16,645)
Less Bad Debt Provision	115	155
Interest Income	(16)	(15)
Gross Income	(16,660)	(16,505)

Expenditure	2017/18 £'000	2018/19 £'000
Expenditure	£ 000	£ 000
Repairs, maintenance, management and other costs	5,558	6,074
Capital Charges (funding the capital programme)	2,803	2,847
Depreciation	2,721	2,721
Revenue Contribution to Capital Programme	5,605	4,124
Gross Expenditure	16,687	15,766
Net Operating Income	27	(739)
Net Transfer to Revenue Provision for Repayment of Borrowing	500	500
(Surplus)/Deficit for the Year	527	(239)

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BABERGH					TOTAL	Capital	Revenue		Government			Total
CAPITAL PROGRAMME 2018/19 - 2021/22	2018/19	2019/20	2020/21	2021/22	BUDGET	Receipts	Contributions	Reserves	Grants	S106	Borrowing	Financing
GENERAL FUND	£'000	£'000	£'000	£'000	(over 4 years) £'000	£'000	to Capital £'000	£'000	£'000	£'000	£'000	£'000
GENERAL FUND	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000
Supported Living												
Mandatory Disabled Facilities Grant	409	409	409	409	1,637				1,637			1,637
Discretionary Housing Grants	100	100	100	100	400						400	400
Empty Homes Grant	100	100	100	100	400						400	400
Total Supported Living	609	609	609	609	2,437	0	0	0	1,637	0	800	2,437
Environment and Projects												
Replacement Refuse Freighters - Joint Scheme	185	185	185	0	555				- 1		555	555
Recycling Bins	65	65	65	65	260						260	260
Total Environment and Projects	250	250	250	65	815	0	0	0	0	0	815	815
Communities and Public Access	447	447	117	117	468		I				400	468
Community Development Grants Play Equipment	117 50	117 50	50	50	468						468 200	468
Planned Maintenance / Enhancements - Car Parks	36	38	35	35	144						144	144
Total Community Services	203	205	202	202	812	0	0	0	0	0	812	812
					312	Ū	Ū	Ŭ	Ū	5	Ţ. <u></u>	012
BABERGH					TOTAL	Capital	Revenue		Government			Total
CAPITAL PROGRAMME 2018/19 - 2021/22	2018/19	2019/20	2020/21	2021/22	BUDGET	Receipts	Contributions	Reserves	Grants	S106	Borrowing	Financing
					(over 4 years)		to Capital					-
GENERAL FUND	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Leisure Contracts												
		0	0								550	550
Kingfisher Leisure Centre - changing room replacement	0	0	0		0						550	550
Kingfisher Leisure Centre - plant and other capital	145	40	50	50	285						285	285
Kingfisher Leisure Centre - Planned Maintenance	246	289	0	0	534						534	534
Kingfisher Leisure Centre Refurbishment	627	627	0	0	1,254						1,254	1,254
Hadleigh Pool and Leisure Refurbishment	351	1,757 0	0 0	0 0	2,109						2,109 43	2,109
Hadleigh Pool and Leisure - Planned Maintenance Total Leisure Contracts	43 1,412	2,713	50	50	43	0	0	0	0	0	43	43 4,225
Total Leisure Contracts	1,412	2,713	50	50	4,225	v	v	U	Ū	0	4,225	4,225
Capital Projects												
Planned Maint / Enhancements - Other Corp Buildings	48	48	48	48	192						192	192
Total Capital Projects	48	48	48	48	192	0	0	0	0	0	192	192
human from the Community Dalling me												
Investment and Commercial Delivery Land assembly, property acquisition and regeneration	-	I					1					
opportunities	2,973	2,973	2,973	2,973	11,892						11,892	11,892
Total Investment and Commercial Delivery	2,973	2,973	2,973	2,973	11,892	0	0	0	0	0	11,892	11,892
Corporate Resources						1						
ICT - Hardware / Software costs	200	200	200	200	800	•				0	800	800
Total Corporate Resources	200	200	200	200	800	0	0	0	0	0	800	800
Total General Fund Capital Spend	5,695	6,998	4,332	4,147	21,173	0	0	0	1,637	0	19,536	21,173
	-,	-,	.,	.,		-		-	.,			,
BABERGH					TOTAL	Capital	Revenue		Government			Total
CAPITAL PROGRAMME 2018/19 - 2021/22	2018/19	2019/20	2020/21	2021/22	BUDGET	Receipts	Contributions	Reserves	Grants	S106	Borrowing	Financing
	01000				(over 4 years)		to Capital	01000				
HOUSING REVENUE ACCOUNT	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Housing Maintenance												
Planned maintenance	4,587	4,782	4,888	5,006	19,262		9,802	9,460				19,262
ICT Projects	300	200	200	200	900		900					900
Environmental Improvements	50	50	50	50	200		200					200
Disabled Facilities work	200	200	200	200	800		800					800
Horticulture and play equipment	23	23	23	23	92		92					92
New build programme inc acquisitions	3,415	3,791	4,239	4,526	15,970	2,746	8,449	4,775				15,970
	0,410	0,701	7,203	7,020	15,570	2,140	0,778	4,113	I			10,010
Total HRA Capital Spend	8,575	9,045	9,599	10,005	37,224	2,746	20,243	14,235	0	0	0	37,224



RESERVES

GENERAL FUND	Estimated Balance 31 Mar 2018 £'000	201 Transfer into reserves £'000	8/19 Use of reserves £'000	Estimated Balance 31 Mar 2019 £'000
Contingency Reserves				
General Fund Working Balance / Reserve	(1,200)			(1,200)
Government Grants	(353)			(353)
Personal Searches	(54)			(54)
Elections	(50)	(20)		(70)
Community Infrastructure Levy (CIL)	(67)	· · · ·		(67)
Growth and Sustainable Planning	(65)			(65)
Strategic Planning	(298)		95	(203)
Business Rates Equalisation	(337)		(337)	(674)
Waste - MRF	(102)			(102)
Section 106 (part only)	(232)			(232)
Planning Enforcement	(20)			(20)
Sub total	(1,578)	(20)	(242)	(1,840)
Transformation Fund	(598)	(1,663)	1,738	(523)
TOTAL GENERAL FUND RESERVES	(3,376)	(1,683)	1,495	(3,563)